



May 11, 2015

The Honourable Premier Elect Rachel Notley
Office of the Premier
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Dear Premier Notley:

Congratulations on your election as Premier of Alberta. The Alberta Construction Association (ACA) looks forward to working with your government. Alberta's construction industry shares a number of priorities with your government including providing infrastructure to meet the needs of Albertans in a cost effective, environmentally sustainable, and safe manner.

Premier Notley we ask that you involve the ACA in this transition process as you structure your team. We ask this based on what we believe to be the following two key supportive initiatives:

1. The ACA has and intends on being a strong partner with the Government of Alberta. One of the key initiatives that we provide is training and mentoring regarding construction procurement, delivery methods, contracts, and project close out. We are prepared to deliver our industry knowledge, training, and mentoring to assist your team in understanding the construction process and also to educate where many joint initiatives with Government currently stand.
2. The ACA is responsible to our front line members to ensure they understand what is taking place with Government and in turn our members work together to ensure that industry responds to the needs of our Province. We believe this is an excellent opportunity to have clear engagement and support through open communication.

Working with Government in the past we were able to achieve connections which have served both well:

- Participate in the Construction Workforce Industry Contributors Group (ICG) in order to shape labour force development.
- Creating the Industry Liaison Committee as a joint problem solving forum of the senior staff of Alberta Infrastructure and the chief elected and chief staff officers of ACA, the Consulting Engineers of Alberta, and the Consulting Architects of Alberta
- Developed with government and industry the Alberta Consulting Construction Emergency Response Team (ACCERT) — a pro-active, collaborative, not-for-profit organization established to assist in disaster relief and reconstruction efforts related to natural disasters, adverse events or calamity.



- Partnered with labour, government, and industry groups, to create Trade Up to help educate students, teachers and parents about opportunities in the construction industry.
- We are a founder of the Alberta Construction Safety Association.

The ACA speaks for over 3000 member firms across the Province, including general contractors, trade contractors, and suppliers to non-residential construction markets. Construction is also one of Alberta's largest employers, accounting for approximately one in seven working Albertans. Our membership features contractors of all sizes and labour affiliations.

ACA believes that it is critical for government to maintain a substantial and predictable level of infrastructure investment. Public infrastructure improves the quality of life of Albertans and is necessary to attract new investment and build a strong, competitive economy. Dramatic swings in infrastructure investment discourage young people from choosing a career in construction, discourage existing workers from remaining in construction, and disrupt training of new apprentices, thus nullifying public and private investment in recruiting young people to careers in construction. Such swings also lead to financial hardship for companies as well as making it difficult for industry to respond to government needs.

We welcome the opportunity to meet with you as soon as possible and look forward to working with you. Our Executive Director Ken Gibson, who is our normally first point of contact, is currently away until the 15th of May but I would be happy to meet with you at your earliest convenience, you can reach me on my cell at 403-371-7856 or office at 403-214-6554.

Sincerely,

A handwritten signature in blue ink, appearing to read "Dave Kinley".

Dave Kinley
Chairman
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